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Hodgkin, Henry T.
(Letters sent by HTH)
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15, Devonshire Street,
Bishopsgate,
London, E.C:
1st January, 1917.

Rev. J. Beech, D.D.,
C/o Rev. J. Endicott, D.D.,
Missionary Society of the Methodist
Church, Canada,
Wesley Buildings,
299, Queen Street West,
TORONTO.

Dear Dr. Beech,

I am very glad indeed to receive your letter of the
17th December.

I need not say that it was a very great disappointment
to me to miss the meeting of the Board of Governors: but I
am glad to hear that you had such a satisfactory gathering.

I am extremely pleased to hear of your success in secur-
ing a contribution from certain Philadelphia Friends for the
erection of the Middle School building. I had very great hope,
when I left the United States, that it would be possible to
secure this gift, and I congratulate you on having carried the
matter to the point at which it has actually been promised.

I am also glad to hear of your correspondence with Dr.
Endicott, and to know just how the matter stands between you
and him. I feel a little difficulty in regard to the finan-
cial aspect of the question, so far as it concerns the Boards
in their relation to the Board of Governors. I quite under-
stand that the Board of Governors did not assume direct re-
sponsibility for raising the funds necessary for building the
new Middle School premises, or carrying on the Middle School:
but they did expect that the constituent Boards would, between
them, supply the money required. It therefore seems to me that
this money is really on all fours with that required for Uni-
versity building purposes. At any rate, if the amount is sub-
scribed, it should be considered as part of the whole money

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required for capital expenditure in Chengtu. You will, perhaps, remember that, at the last meeting of the Board of Governors that I attended, the whole question of how we should consider the contributions of the different Boards was raised. I pointed out that, so far as the F.F.M.A. was concerned, it was difficult for us to allocate direct from our central funds sums for University purposes, other than the ordinary running expenses, but that we were trying to raise such money as we could; and I think it appeared that, at that time, the amounts given for capital expenditure by the Friends' Foreign Mission Association slightly exceeded those given by any other Board. Some of this money came to me through individual givers, both in England and America, and I could either have allocated it to our central fund, or sent it forward to the University. In doing the latter, I understood that money subscribed by Friends, either in England or America, would be reckoned as part of the contribution of the Friends' Foreign Mission Association, and added to the total which would stand comparison with the totals subscribed by other Boards. Owing to war conditions, we have not been able to make any further appeal in this country for the University. At the same time, we have cherished the hope that American Friends would subscribe liberally to this end. Now comes the gift of \$20,000, which, it seems to me, ought to be regarded as equivalent to a share paid by the Friends' Foreign Mission Association in the general capital expenses incurred by the Boards co-operating in their educational work in Chengtu. One might, therefore, expect, on the understanding that was agreed to at the Board Meeting to which I have referred, that other Boards would feel that this gift laid upon them an obligation to subscribe, as funds permitted, an equal amount, especially in view of the fact that we probably have more difficulty in securing money than any of the other Boards, at the present time. It was, of course, quite understood that anything which you, acting as President of the University, were able to do in the constituencies of any one of the co-operating Boards would be regarded as standing to the credit, as it were, of the Board in whose constituency you were so operating. I cannot feel that the conditions of the Middle School are so different from those of the College Buildings as to invalidate this argument. I should, therefore, put it to the Executive that the sum of \$20,000 had been given from the constituency of the F.F.M.A., and that the other Boards should feel that upon them there was laid the obligation of attempting to place equal sums at the disposal of the Board of Governors for building purposes. Some of these amounts would be required to complete the total expenditure for the Middle School, including land and equipment, and the further amounts would be available for other much needed building purposes. I gather, from your correspondence with Dr. Endicott, that this is virtually the view which he takes. I quite understood that it was his view when we discussed the matter at the

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Board Meeting referred to. In fact, he practically said that he could pledge his Board to do their share proportionate to that done by the other Boards. The fact that the money comes from Friends in America, and is raised, in part, through your individual efforts, certainly does not alter the arrangement: and, in my opinion, the fact that it is supplied especially for the Middle School ought not any more to alter it. We are still hoping that some funds may be available for the Normal School in the same way; but I have nothing further to say on that question now. I do very much hope, however, that the other Boards will act in the spirit of the undertaking, and that it will not be necessary for me to bring to my Board a claim for a further grant direct. We are working under very great difficulties, at present, on the financial side, as well as in other ways: and it is just about all that we can do to meet the annual calls for University work. I am sure that you will not need me to say that this does not betoken the smallest lack of our continued and very deep interest in the work of the University.

I must say again how much I appreciate your efforts, and how glad I am that they have been crowned with success in this instance, as well as in other matters of which I have heard.

I have noted what you say about Mr. Simkin's appointment to the work at the University. I do not think that you need have any doubt as to that appointment being made at the Committee of Missionaries, which will be meeting in Chengtu this month. I can scarcely doubt, after the correspondence which I have had on the subject, that it will be so made; but the circumstances of our Mission Government, as you know, preclude us from deciding the matter at this end, except in situations so unusual as scarcely ever to arise. I have, however, expressed my opinion strongly in the same direction as that which you take, and feel pretty sure that such action will be taken.

With warm greetings for the New Year, and with kind regards to Mrs. Beech and yourself,

I am,

Yours very sincerely,

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15, Devonshire Street,
Bishopsgate,
London, E.C.
23rd January, 1917.

Fred Rowntree,
11, Hammersmith Terrace,
W.

My dear Rowntree,

I do not know whether you will have been informed of the fact that \$20,000 has been given by the Scattergood family in Philadelphia for the erection of the Middle School. I am sure that you will be glad to know that this money is now in hand, and that it will be possible to proceed with the Middle School Building as soon as the plans have been finally agreed to. I wonder whether you have heard anything from the Senate yet as to their views about your plans.

In regard to the Simkins' residence, the \$3,000 has been collected by the Committee in Philadelphia, and I suppose that Morrison will be able to go forward with this. Can you tell me whether Morrison has shown the plans to the Simkins, and received their final approval? I hope that this has now been done.

Of course the Finance Committee's decision in reference to the holding up of expenditure in China at the present time will refer to the Simkins' house, and very likely a similar policy will be adopted in regard to the Middle School Building: but that is no reason why we should not get things so far forward that, as soon as the exchange improves, we shall be able to deal with the matter without delay.

I am,

Yours very sincerely,

I enclose letter from Carscallen, which you will be interested in seeing.

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James Wood

being considered as possible persons to fill his place on his retirement. No doubt the selection of Charles Rhoads is some- thing of a leap in the dark, in view of his not having educa- tion, but he is an eminently the type of man re- quired for a position that I feel sure that the College will accept. I look back with much pleasure on the opportunity which I had of meeting him and his wife during my last visit to America.

16, Devonshire Street,
Bishopsgate, E.C.

24th January, 1917.

James Wood, Esq.,
Braewald,
Mount Kisco P.O.,
New York.

Dear James Wood,

I am much obliged to you for your letter of the 30th December.

I am very pleased to hear that the Scattergood family has decided to build the Middle School at Chengtu. This is very good news, especially at a time like the present: and I am sure that it will be a great satisfaction to our Board, and to our missionaries in China. I am also glad to think of it as being another link strengthening the connection of the work in West China with Friends in America.

We have just had word that the Haverford Alumni have raised the \$3,000 required for erecting Robert L. Simkin's house. I hope that the building of this will very soon be proceeded with. Just at present we are holding up expenses in China because the rate of exchange is little short of disastrous, meaning very heavy loss on every draft sent. But I understand that this is a condition likely to be righted in course of time, when the new American loan in China has been floated.

I am glad to hear that George Vaux has now taken over the Treasurership. I have written to him giving him some ideas in reference to the work, and feel sure that we shall be well served. As you say, doctors of divinity are not, as a rule, qualified for account-keeping, and I am not surprised that the books will have to be altered, in some respects, in future.

I am very much interested in what you tell me about the decision reached by the Managers of Haverford College. I have had the pleasure of seeing something of Isaac Sharpless when he was over here. He spent a night under our roof. He told me that the names of Charles Rhoads and one other person were

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James Wood.

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being considered as possible persons to fill his place on his retirement. No doubt the selection of Charles Rhoads is something of a leap in the dark, in view of his not having educational experience; but he is so eminently the type of man required for such a position that I feel sure that the College will be well served if he accepts it. I look back with much pleasure on the opportunities which I had of meeting him and his wife during my last visit to America.

With love to Carolina and yourself, and all good wishes,

I am,

Your affectionate friend,

Dear James Wood,

I am much obliged to you for your letter of the 30th December.

I am very pleased to hear that the Scattergood family has decided to build the Middle School at Cambridge. This is very good news, especially at a time like the present, and I am sure that it will be a great satisfaction to our Board, and to our missionaries in China. I am also glad to hear of it as being another link strengthening the connection of the work in West China with friends in America.

When I heard that the Haverford Alumni have raised the \$5,000 required for erecting Robert L. Smith's house, I hope that the building of this will very soon be proceeded with. Just at present we are holding up expenses in China because the rate of exchange is little short of disastrous, meaning very heavy loss on every draft sent. But I understand that this is a condition likely to be righted in course of time, when the new American loan in China has been floated.

I am glad to hear that George Vaux has now taken over the Treasurer's office. I have written to him giving him some ideas in reference to the work, and feel sure that we shall be well served. As you say, doctors of divinity are not, as a rule, qualified for account-keeping, and I am not surprised that the books will have to be altered in some respects in future.

I am very much interested in what you tell me about the decision reached by the Managers of Haverford College. I have had the pleasure of seeing something of Isaac Scattergood when he was over here. He spent a night under our roof. He told me that the names of Charles Rhoads and one other person were

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Henry Scattergood

China of the growing appreciation of the people on the field of the work which Mr. Rowntree is doing, continuing, as it does so well, educational requirements with Chinese teachers. I believe that, in this work, we are making a quite distinctive contribution to the problem of meeting East and West, along a line that has been thought of.

15, Devonshire Street,
Bishopsgate,
London, E.C.

1st February, 1917.

Henry Scattergood,
648, Bourse,
Philadelphia,
Pa.

My dear Henry,

I heard the other day from James Wood, and also from a letter from Dr. Beech, that you and other members of your family have placed the sum of \$20,000 at the disposal of the Board of Governors of the West China Union University for the erection of the much needed Middle School at Chengtu. When I heard this it came as very joyful news: and I want to say how deeply I appreciate this fresh token of your sympathy and interest in the work being done there. I cannot say nearly all that I feel on the subject: but I wanted to send to you all a word expressing the appreciation with which I and others in this country have heard the news. I mentioned the matter last night at the meeting of the China Committee of the F.R.M.A., and was asked to associate the Committee very fully with myself in this expression. The gift comes at a time when we are struggling hard with our financial difficulties. Friends here, of course, are being heavily taxed; they are giving largely to special war funds, several of which are supported almost entirely by Friends; and very few of them are in the position that many others in this country are of making unusual profits on account of the war. Under these circumstances, you will readily understand that old established work such as ours tends to suffer severely. This makes one more than ever thankful for information such as that which we have now received, and for the kind thought and sympathetic help of Friends in other parts of the world.

I suppose that Dr. Beech will have shown you the plans which Mr. Rowntree has made for the Middle School. I hope that these will go through. I hear continually from West

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Henry Scattergood.

China of the growing appreciation of the people on the field of the work which Mr. Rowntree is doing, combining, as it does so well, educational requirements with Chinese features. I believe that, in this work, we are making a quite distinctive contribution to the problem of meeting East and West, along a line that few have thought of.

I hope that you and your family are all well. Please remember me very warmly to your wife and children, and also to your mother and your brother Alfred.

We are keeping very well, I am happy to say. I have myself been exceptionally busy this winter in trying to keep pace with various things which I have undertaken -- peace work on the one hand, and the Jubilee of the Friends' Foreign Mission Association on the other.

I was very glad to see, in the last number of "The Friend", that Dr. Comfort had been appointed as President of Haverford to succeed Isaac Sharpless. I had the pleasure of staying with him last time I was in America, and have seen something of him on various occasions. We also travelled across the Atlantic together. I feel sure that Haverford will have a splendid new President, though, no doubt, it will be hard to fill Isaac Sharpless's place.

With all good wishes, and hoping that one of these days we may see you again on this side,

Your affectionate friend,

I suppose that Mr. Rowntree will have shown you the plans which he has made for the middle school. I hope that these will be successful. I hear continually from West

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I should be glad if you would suggest one or two alternative dates during the week beginning the 12th inst., or, if preferred, some time on Wednesday the 14th or Friday the 16th.

I am,

Yours very sincerely,
15, Devonshire Street,
Bishopsgate,
London, E.C.
8th February, 1917.

Fred Rowntree,
11, Hammersmith Terrace,
W.

My dear Rowntree,

I have just received from Dr. Endicott a letter dealing with the whole subject of the building programme for Chengtu. Before I answer it, I think it best to show it to you. Of course you will understand that it was written quite frankly to me, without the expectation of its being put into your hands: but I do not think that Dr. Endicott would at all object to my showing it to you. I think that it is a great point gained that, more and more, people are coming to recognize the value of the work which you are doing in connection with the University: and I welcome this full acknowledgment of it from one who, at the beginning, was rather doubtful on the whole question of style.

The two questions that seem to emerge are (1) that of finance, and (2) that of delay in building.

I should also like to know what you think about the quotation from Ricker's letter. It seems to me that he has over-estimated the difficulty of furnishing detailed estimates. Surely, now that he has been engaged in putting up three buildings for you, he would have a very fair idea of what would be involved in such buildings as would be erected on your design, without requiring the completed drawings for every particular. On the other hand, you may feel that it would be sufficient if he were to work out the details from cubic capacity, on the basis of the actual cost of similar buildings, perhaps allowing a margin for increased labour or material, if such were needed.

Possibly you may think it well to have a talk with me on the whole subject before I reply to Dr. Endicott, in which case

Yours,

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Fred Rowntree.

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I should be glad if you would suggest one or two alternative dates during the week beginning the 19th inst., or, if preferred, some time on Wednesday the 14th or Friday the 16th.

I am,

Yours very sincerely,

15, Devonshire Street,
Manchester,
London, E.C. 2.
Sta. Victoria, 1917.

Fred Rowntree,
11, Hammerstein Terrace,
W.

My dear Rowntree,

I have just received from Dr. Ricker's letter dealing with the whole subject of the building programme for Chesham. Before I answer it, I think it best to show it to you. Of course you will understand that it was written quite frankly to me, without the expectation of its being put into your hands; but I do not think that Dr. Ricker would at all object to my showing it to you. I think that it is a great point gained that more and more people are coming to recognize the value of the work which you are doing in connection with the University; and I welcome this full acknowledgment of it from one who, at the beginning, was rather doubtful on the whole question of style.

The two questions that seem to emerge are (1) that of finance, and (2) that of delay in building.

I should also like to know what you think about the proposal from Ricker's letter. It seems to me that he has over-estimated the difficulty of furnishing detailed estimates. Surely, now that he has been engaged in putting up three buildings for you, he would have a very fair idea of what would be involved in such buildings as would be erected on your design, without requiring the completed drawings for every particular. On the other hand, you may feel that it would be sufficient if he were to work out the details from cubic capacity, on the basis of the actual cost of similar buildings, perhaps allowing a margin for increased labour or material, if such were needed.

Possibly you may think it well to have a talk with me on the whole subject before I reply to Dr. Ricker, in which case

Encl.

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13th February, 1917.

I shall be glad to have a talk with you
at 5.15 on Tuesday, the 20th inst., and am book-
ing that time.

F. Rowntree,
11, Hammersmith Terrace,
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15, Devonshire Street,
Bishopsgate,
London, E.C.
19th February, 1917.

Rev. J. Endicott, D.D.,
Missionary Society of the Methodist
Church, Canada,
Wesley Buildings,
399, Queen Street West,
TORONTO.

My dear Dr. Endicott,

I have several letters of yours to which I ought, before this, to have replied. I have also received from you the Minutes of the Board of Governors, and a copy of Mr. Wallace's most interesting and valuable report. I have now been able to read through the Minutes, and find that there is one point on which I want especially to write to you now. In a day or two, I hope to comment on several other matters, especially the questions raised in reference to future arrangements for building.

I notice, by the Minutes of the Board of Governors, that a Sub-Committee was appointed to act with the new Treasurer in considering the method of keeping the finances, and that it was left with you to look up previous actions taken by the Board of Governors by way of instructions to the Treasurer. I am very glad indeed that the question of the keeping of our accounts, and the financial arrangements with the Boards and the Senate, has come up for consideration. I think that the plans originally agreed upon for the transmission of funds were made at my suggestion: and I have no doubt at all that they require some modification now.

What I am chiefly impressed with is the importance of a clearer method of dealing with receipts and expenditures under various headings. Of course, I do not know how far the books of the Treasurer give the different headings: but it seems to me that the statement submitted by the Treasurer (not only this one but previous ones) is little more than a copy of what might

be called a day book, entering, item by item, the various receipts and expenditures. This gives no true idea of the financial position of the Board. It is of no particular interest to the Board to have this detailed list of payments and receipts. What we need, it seems to me, is a division into certain headings, and the gross receipts and expenditures under each heading. We should then know where we were. The Treasurer's statement should also include a comparison of the actual receipts and expenditures with those estimated, showing what Boards (if any) had failed to supply the full quota required, and whether the estimated expenditures had actually been made. The balance shown in the financial statement means nothing whatever to me, because everything is lumped together in what I can only call a meaningless way. In the first place, we want to have a clear statement of current account, showing, under the heading of each Mission, the lump sum received from that Mission during the current year, and a comparison with the amount due. Under current account should also be included, of course, bank interest, and dividends on investments available for current account. As far as I understand the arrangement, individual gifts, unless otherwise arranged by the Boards whose supporters make such gifts, should be paid into capital account for the building fund. On the side of disbursements, under current account, should be given salaries, amounts expended in travelling, sums remitted to China, and other similar expenditures. The second heading should be the general capital account for land and buildings, and should show gifts received from private individuals, and allocations made by the Mission Boards for buildings and land, on one side, and, on the other side, all payments to China, or in America, on account of building materials, erecting of buildings, purchase of land, etc. Then, it seems to me, we ought to show quite separately amounts given for specific purposes, such as the endowment of scholarships, the erection of the Library and other particular buildings. These accounts should, again, be treated separately, so that we might know just how each one stands. At the end of each financial year, we ought to know what balance stands in current account, and in the various capital accounts. We should then be in a position really to judge of the needs of the University. In drawing up an estimate for the forthcoming year, we should make allowances for any surplus standing to our credit on current account. In appealing to the Boards for their support, we should know just what sums had been received into the general capital account, and how we stood in regard to specific gifts. It would also be well for us to have a yearly statement as to the amounts received, other than those given for current account, from each Mission and its supporters; that is to say, we should include, as coming from the M.E.M. and its constituency, all gifts, great and small, received for capital account,

for endowment of scholarships, for building, or for anything else. This should be shown year by year, perhaps in four parallel columns, each year carrying forward the amount received, up to date, from or through that Society and its supporters. This method would show quite clearly what the obligations of the different Boards were in relation to the whole progress of the University. You may remember that I was not originally in favour of quite such a definite scheme for dividing financial responsibility between the Boards as that which has now been agreed to: but, since it has been agreed to, I do think that we want to make it effective, and see where we are.

I am not offering these suggestions by way of criticism of the work which Dr. North has done, under protest, as a temporary Treasurer. I appreciate the fact that he is a very busy man, and that he has not the special training needed for a Treasurer. But, now that we have got a business man who is able to undertake the work, I feel that it is absolutely necessary, if the Board is to do its work at all, that it should have financial statements covering the points raised in this letter, and that a statement such as the one which appears in the Minutes just to hand is almost useless, from our point of view as Governors.

I am sending this letter to you rather than to the Treasurer, because I see that the matter is under consideration by a Committee of the Board of Governors: and you will know just where the matter stands, and whether all the points have been sufficiently dealt with. It may be that there is no need for me to write this because the whole question is already well in hand: but I am bound to say that, from my point of view and that of my Board, we very greatly need some improved method of dealing with the finances.

There is just one other point in reference to the financial statement that ought, I think, to be mentioned. Our Board sent a draft on Shanghai, which went through the hands of the Treasurer, I believe, to the Field, and which was credited as part of the amount due on the Budget from the Board of Governors to the Senate. It was paid in this way in order to avoid a double loss on exchange. This may have been an unfortunate method of paying it: but the matter was agreed to between myself and the Acting Treasurer. This accounts for the absence of any reference, in the financial statement, to receipts from the Friends' Foreign Mission Association. If the proposals which I have just made are carried out, it is clear that such a receipt would be shown

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Rev. J. Endicott, D.D.

on both sides in the current account, even although it would not necessarily be entered in a day book.

It may be that all the things for which I am contending are quite clearly itemized in the books of the Treasurer: but what I chiefly want is that the accounts submitted to the Board of Governors, at its next meeting, should really show us what the financial position of the University is, and that we should not be left to thread our way through a number of items indiscriminately put together, and, in the end, be unable to discover just where we stand.

With kind regards,

I am,

Yours very sincerely,

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15, Devonshire Street,
Bishopsgate,
London, E.C.
27th February, 1917.

Rev. J. Endicott, D.D.,
Missionary Society of the Methodist
Church, Canada,
Wesley Buildings,
399, Queen Street West,
Toronto.

My dear Dr. Endicott,

I want now further to reply to you in reference to the questions raised by your letter of January 24th in regard to the plans for carrying out our building operations in West China. I have had the opportunity of a little talk with Mr. Rowntree on some of the questions raised in your letter, and he has written to me in regard to the paragraph dealing with Mr. Ricker's difficulties. I think that the best thing that I can do is to send you a copy of his letter to me on the subject, in which he has stated fairly fully his own position.

Without criticising the past, it seems to me that, now that Mr. Ricker has had some experience of Mr. Rowntree's work, he ought to be able to give a pretty fair idea of the cost of buildings on the strength of the first plans; and I think that we should urge him so to do. No doubt Mr. Rowntree could give an estimate based simply on the cubic contents, on the assumption that the cost of materials and labour would be the same as in previous buildings of a similar type: but, as we well know, these expenses are subject to very large variation, and, therefore, it would seem as though the Superintendent of Construction should be the person to give the more detailed estimate required.

There is one other point that occurs to my mind in this connection, and that is that estimates for the cost of buildings ought to include, in addition to the actual cost of construction, the proportion due on account of the services of the Superintendent of Construction, and the Architect's fees.

so that, when we ask friends to contribute to the cost of the building, they may be able to gauge the entire cost, and that the plans authorized by the Board or Executive should, in each case, be plans which, including all the expenses referred to, can be carried out within the amount given by those who have undertaken to erect the building. If, in addition to that, we can also include, in the cost of the entire building, the equipment necessary for it, I think that that will be better still. Probably there has been a tendency to give too small an amount as a round figure for the buildings, in view of the various considerations referred to above; and, in addition, we have not, perhaps, sufficiently reckoned with the steadily advancing prices.

You will also note what Mr. Rowntree says at the close of his letter in regard to the cost of the Middle School, and the postscript in reference to the payment of a further amount on account of Architect's fees. Perhaps you would be kind enough to attend to the last named matter, as I do not know exactly how it stands.

To turn now to the question of the cost to the Board of Governors of the Architect's services, I think that it is necessary to point out one very considerable difficulty in the way of the Architect reducing the amount of his supervision to a minimum. If he should do this, very much more would be left to the discretion of the Superintendent of Construction and, perhaps, in some cases, to the Senate. It is perfectly obvious that, if an Architect leaves a large amount to the discretion of others, it must be those in whom he has absolute confidence as to their full sympathy with his whole scheme of work. In the case of Mr. Morrison, who has been doing work during Mr. Ricker's absence, Mr. Rowntree would have little or no difficulty, although, even in that case, it is possible that, under pressure from those on the field, Mr. Morrison might modify things beyond the point to which he would personally be willing to go. I think, therefore, that any move in the direction of less detailed instructions from the Architect is bound to raise the question of a sympathetic understanding between the Architect and the Superintendent of Construction. Secondly, if the Architect only prepared ordinary contract drawings, and sent them to the field, where all details would be prepared, a great deal of time would have to be spent there by an architect or other well qualified person, thus involving additional expense to the Board in another way. We have got to think of the matter not only from the point of view of the Board of Governors, but also from that of the Architect: and it is clear that, in a piece of work of this

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Rev. J. Endicott, D.D.

magnitude on which the whole reputation of a man may stand or fall, he may rightly feel a good deal of hesitation in leaving a large proportion of quite important detailed work to others, however competent they may be. In fact, I gather from my conversation with Mr. Rowntree that he would really hardly feel able to carry forward the work, and put the necessary time and thought into the preparation of plans, unless he were able himself to supply a good deal of detail, and see that the plans were carried out consistently with the whole scheme. He said to me that at home he would decline to build even a cottage in this way, and that, for such important buildings as those which we are putting up in China, he did not see how he could fall in with the suggestion. After all, he is attempting something rather new in the line of architecture, and, when one is undertaking an experiment, there is the more need of careful supervision of detail which may not be necessary in handling something that is quite familiar.

*has even
I fear, been*

There is a further matter about which we talked, and which arises in this connection, namely the other buildings which are being put up on the site. In connection with most of these, Mr. Rowntree has been consulted in a general way. His advice has, in some cases, been taken: in other cases it has ^{not} been *taken, or* rejected. I am very much afraid that the result is that we are getting an unharmonious group of buildings on the site. This has been borne in upon me by seeing some photographs which have recently been sent to me by Mr. Morrison. I should wish, at the next meeting of the Board of Governors, to have photographs of all the buildings which have been put up on the University site, so that we might see what is really being done, and how far a satisfactory piece of work is being accomplished. I welcome, in this connection, your explicit statement that you feel that there is now a pretty general approval, by the members of the Board of Governors, of Mr. Rowntree's general scheme of architecture, and that, even on the field, there is a fair amount of agreement on the subject. This seems to me to make it all the more important that we should do what we can to secure unity of design and purpose in the whole. Of course the Board of Governors cannot exercise any autocratic function in relation to the plans and buildings of the separate Missions: but I think that we have now a sufficiently general agreement for us to wish most sincerely to be loyal one to another in carrying forward our various building schemes, even at the expense of some of our own particular views of how things had best be done. In our own case, the Architect who drew the plans for our College has been willing to submit them to Mr. Rowntree, and to take practically all the latter's suggestions. His plans, if carried out as originally designed, would have been,

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to some extent, on the lines of Mr. Rowntree's, but not fully so; but those on which we shall work will be ones which have the full approval of Mr. Rowntree. In the case of your own College Buildings, I understand that Mr. Rowntree prepared, at your request, a new elevation; but I have no information as to how fully it has been adhered to in the final building. I have heard incidentally that one comparatively small feature in finishing off the tower was altered in a way which seemed, I believe, to some of your own missionaries, to be out of harmony with the general design; but I have not sufficient information to know just how the matter stands. The Home for Missionaries' Children put up by your Mission, of which I have received a photograph, strikes me as inappropriate in the midst of buildings of a different character. It certainly would not have been passed by any architect preparing buildings on the line of those which we are putting up in the University. In the case of the M.E.M., I think that Mr. Rowntree's plans have largely been followed, at any rate so far as the main outlines are concerned; and, as far as I can judge from the photographs, the success has been considerable. With regard to the Baptist Mission things are much worse than in the case of your own Mission, as I understand that Mr. Rowntree was asked by Dr. Franklin to prepare plans and some amount of detail, and that these were duly sent to the Field. In the meantime, however, the building had been going forward on different lines (contrary, I understand, to Dr. Franklin's instructions), and, when Mr. Rowntree's plans reached the field, it was, in the opinion of those on the spot, too late to use them, except, perhaps, in some more or less unimportant details. I do not know that the Board of Governors is primarily responsible in a case like this; but yet I think that the matter is one which ought to have our serious attention.

I have gone a little bit away from the subject to which I was referring previously, and which is raised by the question of detailed plans, namely that of the financial arrangements with the Architect. I think that the Architect himself will be quite prepared to look again at the financial arrangements at the close of this period. He has an intense interest in the work of the University, and would far rather be doing it without charging for it at all. He is not in a financial position to make this possible, however. Architects in this country have been hit very hard indeed by the war, and there has been very little work for them. I know one or two cases of men who have had to turn their hands to something absolutely different, because they could not earn anything at all as architects. We are, in my opinion, getting a very high class of work done in our University Buildings; and I am quite sure that the Board of Governors do not wish to impose terms for it which are practically impossible of acceptance. Perhaps those of us who have had to do with the putting up of Mission Buildings may be a little bit spoiled in this direction because it has been possible for us so often to get our architectural help given

Rev. J. Endicott, D.D.

to us by architects interested in the work, and because, in other cases, missionaries have turned to and have been their own architects, with a surprising amount of success. At the same time, we are bound to recognize that often in Mission Buildings put up by missionaries, there has been but little of distinction from an architectural point of view, and, in many cases, a much less pleasing phrase could be used. If we are going to have buildings worthy of the kind of work which we are doing, it is obvious that they must be done by a really skilled person; and this means expense. I feel pretty clear myself that it would be worth while for us to have Mr. Rowntree over for the next meeting of the Board of Governors. I suppose that it is now certain that this will be on your side of the Atlantic. I should like him to be definitely asked to attend, the Board paying his out-of-pocket expenses in doing so. I do not think that he would require any fee for attending the meeting. This would give an opportunity for the fullest possible discussion of the various questions raised by the correspondence between us, and other matters that may be in the minds of members of the Board, and for us to review fully the whole of the work that has been done up to date. I have asked Mr. Rowntree to see whether he can secure a complete set of photographs, as suggested above. These would give us an opportunity of judging as to the value of his work, and of the success or otherwise of the methods hitherto adopted for buildings on the University site.

I wish that we could talk the whole matter over, instead of having to take it up by long-range correspondence. Such correspondence tends to emphasize, perhaps, the points on which we may have a slight difference of opinion. But, in the main, I think that you will appreciate the fact that I agree with much that you say; and you will not doubt that I, also, am anxious, wherever possible, to reduce the expenses of the Board of Governors in carrying on the work. I am quite confident, too, that you, on your part, would be the last to wish to jeopardize the success of what we are doing by an undue emphasis on the need of economy.

I wonder whether any correspondence from you has been lost in transit, owing to the sinking of mail steamers. My last letter from you is dated the 24th January, and I think it possible that you may have written since dealing with the letter which I wrote to you in reference to the gift of the Scattergood family.

With kind regards to Mrs. Endicott and all the family,

I am,

Yours very sincerely,

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16, Devonshire Street,
Bishopsgate,
London, E.C.
27th February, 1917.

Fred Rowntree,
11, Hammersmith Terrace,
W.

My dear Rowntree,

I am much obliged to you for your two letters, one of which deals with the difficulties as to construction raised in Dr. Endicott's letter, and a copy of which I am sending to him. I now enclose a copy of a letter which I have just dictated to Dr. Endicott. Before sending this to him, I should like to know whether there is anything in it which you feel misrepresents your position, or does not make it perfectly clear. I am anxious to clear the way, as much as possible, for a free and satisfactory discussion of the whole question when the Board of Governors meets. Please let me have word as soon as possible if you have any criticism to make of the letter.

I am,

Yours very sincerely,

Encl.

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15, Devonsaire Street,
Bishopsgate,
London, E.C.
1st March, 1917.

Fred Rowntree,
11, Hammersmith Terrace,
W.

My dear Rowntree,

Thanks for your letter. I have redrafted the paragraph in the direction indicated, and send you the altered fourth page. I have also made a small alteration on the third page as follows: Instead of "His advice has, in some cases, been taken: in other cases it has been rejected", I have put, "His advice has, in some cases, been taken: in other cases it has not been taken, or has even, I fear, been rejected." I did not feel that I could go fully into the whole question of your relations with the Baptist Mission, as that involves a criticism of that Mission which I did not feel that it was my place to offer. I am glad that you approve of the rest of the letter.

I am,

Yours very sincerely,

Encl.

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15, Devonshire Street,
Bishopsgate,
London, E.C.2.

James Wood,
Braewold,
Mount Kisco P.O.,
New York.

Dear James Wood,

I am very much obliged to you for so kindly writing to me about the Executive Committee of the Board of Governors, held in New York on the 7th inst. This is the first news which I have had of it, and I am glad to know of the way in which the matter of the Middle School Building was taken up. I am also glad to know that Beech is to go back to China at an early date, and think that this is quite right.

I approve the decision in regard to the next meeting of the Board of Governors. It is possible that I may be able to get over for it, and to attend the Five Years Meeting: but this is doubtful. It is quite a question whether I should be given a permit to leave the country.

I am glad to say that my parents, and the other members of my family, are well.

I hope that you and Carolena are both well, and also Hollingsworth and his wife.

With love, and good wishes to you all,

I am,

Your affectionate friend,

15, Devonshire Street,
Bishopsgate,
E.C.4.

27th April, 1917.

Fred Rowntree,
11, Hammersmith Terrace,
W.8.

My dear Rowntree,

Thanks for your letter about the Tungliang house. I have sent the matter forward to B.H. Jackson, in order that I may have his comments before it is discussed again at the China Committee.

I have received, during the last two days, a letter from Dr. Endicott which deals with the question of your attendance at the next meeting of the Board of Governors. I think that you will like to see it, and am, therefore, forwarding it to you. I should be glad to have it back before the meeting of the China Committee, if possible.

Yours very sincerely,

Encl.

Sent in duplicate.

15, Devonshire Street,
Bishopsgate,
London, E.C.2.
30th April, 1917.

Rev. J. Endicott, D.D.,
Missionary Society of the Methodist
Church, Canada,
Wesley Buildings,
299, Queen Street West,
TORONTO.

My dear Dr. Endicott,

I have two letters of yours to reply to, namely those dated March 20th and 29th. In the latter you give me the dates of letters received from me and written by you to me. I have looked these up, and find that the list is complete, and that it tallies with my record, which is satisfactory.

I notice your point about Mr. Rowntree's attendance at the next meeting of the Board, and, in the light of what you say in your last letter, I am inclined to think that it would be best to hold over the visit until the following meeting, with the hope that this may be held in England.

I hope that, when we come to consider the whole question of our future buildings, of Mr. Rowntree's work as a whole, of the work done by the various Missions, and so forth, we may have photographs from the field which will give us a clear idea of what has been done, and enable us to form some intelligent judgment. No doubt I shall hear from you soon as to what has been decided by the Executive in regard to the matter.

With your letter of the 20th March I received the Minutes of the Executive Committee held on the 7th March. I am very glad to have these. I have also received a letter from Dr. Beech telling me of his intention to return to China at an early date. I fully concur in the decision which has been reached in regard to this matter.

In regard to the resolutions dealing with additional staff, and, in particular, No. 209, addressed to the Friends' Foreign

Rev. J. Endicott, D.D.

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Mission Association, I will see that the matter is forwarded to our Committee on the field. It was a great surprise to me to learn the other day that our Committee there had not appointed Mr. Simkin to the University this year. They have, however, approved of his going there ultimately, the only question being that it was felt that he ought, in the meantime, to give attention to other work in order to relieve one or two of our missionaries for work in connection with the Evangelistic Campaign which is being undertaken, as you know, by all the Missions conjointly. We may, therefore, take for granted, I think, that Mr. Simkin will be released for University work within the time specified, and, perhaps, even before the end of the current year.

I am interested in seeing the correspondence with Mrs. Scattergood contained in the Minutes, and am glad of the decision which has been arrived at in reference to the matter. I appreciate the action taken by the Executive, and the way in which they have dealt with the gift, which harmonizes with my own idea, as expressed to you, and which will, I am sure, be satisfactory to our Committee.

I am also very much interested in the suggested expedition of the National Geographical Society, of which I am a member. I hope that the matter may be carried through.

I wish that I could see some prospect of my being with you at the meeting in September. Even if there were no other obstacle, I think that it is unlikely that I should be allowed to leave the country, under present circumstances, permits for travelling between the two countries being reduced to a minimum.

It is satisfactory to hear from the field of good progress being made in connection with the University. I feel that we have very much to be thankful for in connection with the enterprise.

With kind regards to yourself, and all the members of your family,

I am,

Yours very sincerely,

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Sent in duplicate.

15, Devonshire Street,
Bishopsgate,
London, E.C.2.

30th April, 1917.

Rev. J. Beech, D.D.,
C/o Board of Foreign Missions of
the Methodist Episcopal Church,
150, Fifth Avenue,
NEW YORK.

Dear Dr. Beech,

I was very glad to get your letter of the 17th March.

I am glad to note that the Executive Committee took the position suggested by me, and agreed to by you, in regard to the gift from the Scattergood family. The further one goes forward in our joint work, the more one feels that the spirit of co-operation and mutual understanding, which has so largely prevailed in getting the University started, is still likely to continue, and is one of the greatest assets for the future of our work.

I have noted the resolutions passed by the Executive Committee in reference to the staff, and particularly that dealing with R.L. Simkin. I am sorry to say that, at the last meeting of our Committee of Missionaries, it was not found possible to release R.L. Simkin at once for work at Chengtu, although the Committee agreed in regarding him as destined for that work. The particular difficulty arising at this time is the participation of our Mission in the united evangelistic campaign. In order to release others for this service, the Simkins have, in the meantime, been located at Suining, and, possibly, will be put elsewhere for a short time. This will not, I hope, very long delay their starting on their work in the University. I trust that, by the time you return to West China, you will find the Simkins already established at Chengtu.

I gather from your letter that you will be leaving America before the next meeting of the Board of Governors. It seems

Rev. J. Beech, D.D.

Rev. J. Beech, D.D.

a pity to go such a short time before the Board: but I fully agree with you in your sense that it is right to return in the near future.

Thank you for telling me about your family. I sympathise much with you in the long anxiety which you have had over your little girl Catharine, and am delighted that you are able now to say that, after all the years of trouble, you feel that she is thoroughly recovered. It must have been an extremely anxious time for Mrs. Beech, as well as for yourself. Please remember me very warmly to her.

I note what you say about the memorial to Mr. Scattergood, and hope to be able to think out something which I could send as a suggestion to you, and which you could show to Mrs. Scattergood, and then bring forward, with your own amendments, to our friends in West China.

We have just received a cable from West China informing us that there has been fighting in Chengtu. I sincerely hope that this does not mean any serious uprising.

Our letters from China which, after long delay, arrived a few weeks ago, brought excellent news in many directions, and, in particular, information in regard to the evangelistic meetings in Suining and Chengtu held at the time of the New Year. I think, in both cases, with over three hundred enrolling themselves as enquirers. At a time like the present, when there is so much to depress, it is a very great thing to have information of this kind coming to hand to cheer and strengthen one in the hours of difficulty and darkness.

With every good wish,

I am,

Your affectionate friend,

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Rev. J. Beech, D.D.

Rev. J. Beech, D.D.

(On duplicate only)

P.S. You will be glad to hear that, since I dictated the above, our China Committee has met, and has accepted the resolution sent by the Executive of the Board of Governors in reference to Mr. Simkin, and is forwarding a recommendation to our Committee in China to the effect that Mr. Simkin should be appointed, as soon as possible, to the work in Chengtu. This is all the easier because our Committee of Missionaries, at its last meeting held in January, decided that it could enter into Mr. Simkin's idea for work in connection with the University, though temporarily appointing him to work elsewhere, on account of the special demands on our staff made by the preparation for the proposed evangelistic campaign in West China.

We have just received a cable from West China informing us that there has been fighting in Chengtu. I sincerely hope that this does not mean any serious uprising.

Our letters from China which, after long delay, arrived a few weeks ago, brought excellent news in many directions and, in particular, information in regard to the evangelistic meetings in Szechuan and Chengtu held at the time of the Year. I think, in both cases, with over three hundred enrolling themselves as auditors. At a time like the present, when there is so much to depress, it is a very great thing to have information of this kind coming to hand to cheer and strengthen one in the hours of difficulty and darkness.

With every good wish,

I am,

Your affectionate friend,

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Rev. J. Endicott, D.D.

You will be glad to hear that since stating the above
 our China Committee has been asked to accept the resolution
 sent by the Executive of the Board of Governors in reference
 to Mr. Rowntree, and in forwarding a recommendation to our Com-
 mittee in China to the effect that Mr. Rowntree should be ap-
 pointed, it has been possible to see him in London. This is
 a very good thing, and our Committee of Discretion has
 decided that it would be well to have a conference with
 him in connection with the University.
 3rd May, 1917.

Rev. J. Endicott, D.D.,
 Missionary Society of the Methodist
 Church, Canada,
 Wesley Buildings,
 299, Queen Street West,
 TORONTO.

My dear Dr. Endicott,

I have discovered that Mr. Rowntree would find it extreme-
 ly difficult, if not impossible, to come over this autumn, on
 account of the fact that practically the whole of his help has
 been withdrawn.

You will note, of course, that the term of his appointment
 expires this autumn, so that some arrangement will be required
 to carry on. I imagine that the Board of Governors will
 simply reappoint him for one year, pending the opportunity of
 discussing the whole question fully with him.

May I draw your attention to the fact that the amount of
 £150 as payment of architect's fees on account has not yet
 been received by Mr. Rowntree. It was asked for in September:
 and I think that it was the intention that it should be sent
 at an early date. It is possible that the remittance has been
 lost in transit.

Yours very sincerely,

(Duplicate to follow by next mail.)

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Rev. J. Endicott, D.D.

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P.S. You will be glad to hear that, since dictating the above, our China Committee has met, and has accepted the resolution sent by the Executive of the Board of Governors in reference to Mr. Simkin, and is forwarding a recommendation to our Committee in China to the effect that Mr. Simkin should be appointed, as soon as possible, to the work in Chengtu. This is all the easier because our Committee of Missionaries, at its last meeting held in January, decided that it could enter into Mr. Simkin's idea for work in connection with the University, though temporarily appointing him to work elsewhere, on account of the special demands on our staff made by the preparation for the proposed evangelistic campaign in West China.

I have discussed with Mr. Simkin the possibility of his being able to do some of the work in Chengtu, and he has expressed a willingness to do so. I have also discussed with the Board of Governors the possibility of his being able to do some of the work in Chengtu, and they have expressed a willingness to do so. I have also discussed with the Board of Governors the possibility of his being able to do some of the work in Chengtu, and they have expressed a willingness to do so.

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0705

15, Devonshire Street,
Bishopsgate,
E.C.2.
3rd May, 1917.

Fred Rowntree,
11, Hammersmith Terrace,
W.6.

My dear Rowntree,

Many thanks for your letter of the 26th April. I sent it on to Benjamin Jackson, and have had the enclosed reply from him. At the China Committee yesterday we decided to advise that no buildings should be proceeded with, at the present time, on account of the tremendous loss on exchange.

Thank you also for your letter of the 30th April, re the meeting of the Board of Governors. I will draw Dr. Endicott's attention to the fact that the term of your appointment expires this year.

I return Professor Chase's letter, which is most interesting. I think that it would be well for him to get into touch with Dr. Beech, c/o Board of Foreign Missions of the Methodist Episcopal Church, 150, Fifth Avenue, New York, or, failing him, with Dr. Goucher, of the same address. Beech is the person first to be approached, I think, and he should be able to help.

I am drawing Dr. Endicott's attention to the fact that the further amount for fee has not been received. Perhaps it has been lost in transit.

Yours very sincerely,

Encls.

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15, Devonshire Street,
Bishopsgate,
London, E.C.2.
7th June, 1917.

Fred Rowntree,
11, Hammersmith Terrace,
W.8.

My dear Rowntree,

I am obliged to you for your card. I was sorry that you could not be with us at the China Committee.

I am pleased to hear what Morrison says about Ricker, and also about the gift for the Library.

I am sending you Dr. Endicott's last letter. I have told him that I quite agree as to your not being invited over this autumn.

Perhaps you will let me know if Mr. Vaux has not yet forwarded you the fees due.

Yours very sincerely,

Encl.

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Rev. J. Endicott, D.D.

I quite agree with you that the School for Missions
children is not on all fours with the College Building. The
fact remains, however, that it will be in close proximity to
many of the College buildings, and a certain amount of compar-

15, Devonshire Street,
Bishopsgate,
London, E.C.2.
7th June, 1917.

Rev. J. Endicott, D.D.,
Missionary Society of the Methodist
Church, Canada,
Wesley Buildings,
299, Queen Street West,
Toronto.

Dear Dr. Endicott,

I am much obliged to you for your letter of the 28th April,
received a few days ago.

I entirely agree with the view which you have expressed as
to Mr. Rowntree's not going over this autumn. I think that it
is extremely unlikely that I shall go, and am afraid that this
means that England will again be unrepresented at the meeting of
the Board of Governors. I hope that we may be able to have some
preliminary meeting here, as we did last year, if there are any
matters which seem to require such attention. At the present
moment, I am doubtful whether there is enough that we could do,
in meeting in this way, to make it worth while our coming to-
gether.

Thank you for your notes about the style of architecture.
I see by the photograph which you enclosed that an effort has
been made to adapt the C.M.M. building to the prevailing style.
Not being an architectural expert, I am unable to form much
opinion as to how far this has been successful: but I appreciate
the effort which has been made, and am hopeful that other Missions
will move in the same direction.

I hear that Mr. Ricker is very well pleased with Mr. Wallace's
house now that it is complete. I also gather that the plans for
the Administration Building were a factor of no small importance
in securing the gift for the Library. This is all interesting,
and will, I hope, confirm us in feeling that we have made a wise
choice in regard to the general style of architecture.

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Rev. J. Endicott, D.D.

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I quite agree with you that the School for Missionaries' Children is not on all fours with the College Building. The fact remains, however, that it will be in close proximity to many of the College Buildings, and a certain amount of comparison is inevitable.

I am interested to hear that your boy Jim has landed in England. If he is still in this country, you might let me know how I could get into touch with him, as I dare say that my wife and I might be able to see something of him. Perhaps, though, he has gone straight through to France.

With kind regards to you all,

I am,

Yours very sincerely,

I am much obliged to you for your letter of the 28th April, received a few days ago.

I entirely agree with the view which you have expressed as to Mr. Wallace's plan for the new building. I think that it is extremely unlikely that I shall be able to attend the meeting of the Board of Governors, which is to be held on the 10th of June. I am sorry that we cannot do more for the building at the present moment, but I am sure that there is enough to be done in the future. I am hoping in this way to make it worth while our coming to the meeting.

(Duplicate to follow.)

Thank you for your notes about the style of architecture. I see by the paragraph which you enclosed that an effort has been made to adapt the U.S.A. building to the prevailing style. Not being an architectural expert, I am unable to form much opinion as to how far this has been successful, but I appreciate the effort which has been made, and am hopeful that other missions will move in the same direction.

I trust that Mr. Baker is very well pleased with Mr. Wallace's house now that it is completed. I also gather that the plans for the Administration Building were a factor of no small importance in securing the gift for the library. This is all interesting, and will, I hope, confirm us in feeling that we have made a wise choice in regard to the general style of architecture.

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11th June, 1917.

Many thanks for your letter of the 9th June. what you say about the treatment of detail, etc., is very interesting.

I wonder whether you have yet been able to write down anything, on the lines which I suggested, for possible publication.

F. Rowntree,
11, Hammersmith Terrace,
W.6.

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15, Devonshire Street,
Bishopsgate,
London, E.C.2.
11th July, 1917.

Rev. J. Endicott, D.D.,
Missionary Society of the Methodist
Church, Canada,
Wesley Buildings,
299, Queen Street West,
Toronto.

Dear Dr. Endicott,

I am much obliged to you for your letter enclosing a copy of the one written on the 28th April. By this time, I hope, you will have received my answer to that letter.

Since I last wrote, I have had some further talk with Mr. Rowntree, and he has received some details from the field. The chief difficulty in regard to the type of buildings seems to me the building which is being put up, or has been put up, by the Baptists. I believe that, in any case, it would have been impossible for Mr. Rowntree to get over this autumn, and I am afraid that you can hardly expect to have any British representative at the meeting of the Board of Governors, for which I need not say that I am extremely sorry.

The last time I spoke to Mr. Rowntree, he had not received the amount authorized on account of fees.

Thanks for your note about the Syria Fund. I quite understand the difficulty. I hope that, if anything is done in Canada, you may be able to co-operate.

With kind regards,
I am,
Yours very sincerely,

(Duplicate to follow)

15, Devonshire Street,
Bishopsgate,
E.C.2.
25th July, 1917.

Fred Rowntree,
11, Hammersmith Terrace,
W.8.

My dear Rowntree,

I am very glad to be able to pass on to you the enclosed cheque, just received from Philadelphia, with the letter of the Treasurer, which will explain the delay. I am very pleased that it has come through at last. Would you kindly write to the Treasurer direct, sending a receipt, and letting him know that you are acknowledging the letter which accompanies the remittance.

Yours very sincerely,

[Cheque: Franklin National Bank, Philadelphia Jun 26.]
£150. No. 18803.

Encl.

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THANKS FOR YOUR LETTER OF THE 6TH JULY.
I SHOULD THINK THAT THE SUGGESTION MADE BY
REACH ABOUT THE WEDNESDAY BUILDING WOULD BE
WELL WORTH TRYING IF IT FITS IN WITH YOUR IDEAS.
I SUPPOSE THAT REACH WILL REPORT TO YOU THE
MATTER IN THE COURSE OF THE WEEK.

15, Devonshire Street,
Bishopsgate,
London, E.C.2.
3rd August, 1917.

Rev. J. Endicott, D.D.,
Missionary Society of the Methodist
Church, Canada,
Wesley Buildings,
299, Queen Street West,
TORONTO.

Dear Dr. Endicott,

I was glad to receive your letter of the 6th July.

I am just off for my holiday, but I hope, when I am back, to be able to get into touch with Jim. Thank you for telling me about him.

I am extremely sorry that it will not be possible for me to be with you on September 18th & 19th. I much wish that I could be.

I received from the Treasurer a few days ago the money due on account to Mr. Rowntree, and have passed it on to him. I am much obliged to you for seeing to the matter, and am sorry that it has been so troublesome.

They seem to be having very difficult times in Chengtu. One feels much for them.

With kind regards,

I am,

Yours very sincerely,

(Duplicate to follow)

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3rd August, 1917.

Thanks for your letter of the 27th July.
I should think that the suggestion made by
Beech about the Medical Building would be
quite suitable if it fits in with your ideas.
I suppose that Beech will himself bring the
matter to the attention of the Senate.

F. Rowntree,
11, Hammersmith Terrace,
W.6.

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(Duplicate to follow)

0714

15, Devonshire Street,
Bishopsgate,
London, E.C.2.
30th September, 1917.

Rev. J.L. Stewart,
West China Union University,
Chengtú,
West China.

My dear Mr. Stewart,

It was a pleasure to me to hear from you, and to receive the most interesting Report of the University, which will, I hope, have the fullest consideration from the Board of Governors, especially in regard to those matters under Part B which refer to immediate needs. You will see, from my writing to you from London, that I am not myself able to attend the meeting of the Board of Governors. This is due to war conditions. Had it not been for these conditions, I should certainly have gone over, as for several reasons I am particularly anxious to visit America.

I hear a fair amount from Silcock, and occasionally from Stubbs, in regard to the work of the University, and have just as much interest in it as I had when in West China, although it does not, of course, take so large a part of my time. Even although there are many other interests which press upon one, they do not crowd out my deep interest in and concern for the right development of the University.

I appreciate what you say about the possibility of my coming out again to West China, and being present, if possible, at the Conference. My wife and I both cherish the idea of going back to China, and paying a visit to the Mission, and to our many friends outside it. Although we are able to write to them but little, we have very happy memories of our time there: and I very much hope that it may be possible for us both to get out to West China within a short time after the close of the war. But all such possibilities seem vague whilst the war lasts. One can only keep them before one as hopes. What the position will be after the war, and what other claims may come to

592.

Rev. J. L. Stewart.

- 3 -

engross one in even more pressing service, it is quite impossible to say.

I congratulate you on the successful work of the University during the past year. It is encouraging to see how the number of students is increasing, and to feel that, one after another, the needs of the Institution are being met. It is true that there are big needs, as stated in your Report, still unmet: but, looking back over a period of years, one can feel with great thankfulness that, one by one, the problems and difficulties have been surmounted, and can have great confidence in regard to the future.

With warm good wishes,

I am,

Yours very sincerely,

(Duplicate to follow)

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0716

It is very kind of you to write enquiring about the affair which has been mentioned to me. I am glad to say that I have quite recovered from it now. At present one's mind is naturally turned to matters of a somewhat different character.

I shall be glad to hear as usual from you about the meeting of the Board of Governors. I much appreciate the help which you will give to me in this connection.

15, Devonshire Street,
Bishopsgate,
London, E.C.2.
1st October, 1917.

James Wood,
Braewald,
Mount Kisco P.O.,
New York.

Dear James Wood,

I am very much obliged to you for two letters received a few days ago.

I am sorry that I did not write to you personally before the meeting of the Board of Governors. I quite intended to do so, but have been rather heavily pressed in various ways, and have not found it possible to do all that I wanted during the last few months. I am particularly sorry not to have written, because of the correspondence with Robert Simkin, and the difficulties which are likely to arise in his case. I have put the matter before Dr. Endicott, and he will know, to some extent, what my views are. In addition to that, I have written quite fully to W.E.Cadbury, and he will have the whole correspondence. I think that it would be well if you could secure this, and become thoroughly conversant with the details of the case, as it seems to me important that, when the matter comes up for decision, as it probably will, at the meeting of the Executive, you should know quite clearly how things stand. I may say that I have just had a letter from R.J.Davidson, in which he writes quite strongly about the danger of the formation of a unit in the University without a supporting mission doing general evangelistic and educational work of a lower grade, and so making a basis on which alone it is possible to build a unit that is worth anything for the University. I do not think that I have emphasized this side of things in my correspondence with W.E.Cadbury; so that I shall probably send him an extract from R.J.Davidson's letter, as it throws further light on the whole subject, and also expressed the view of our senior missionary, who has himself been the pioneer of all the work which Friends are doing in West China.

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James Wood.

- 3 -

It is very kind of you to write enquiring about the attack which was made upon me. I am glad to say that I have quite recovered from it now. At present one's mind is naturally turned to attacks of a somewhat different character.

I shall be glad to hear as usual from you about the meeting of the Board of Governors. I much appreciate the help which you continually give to us in this connection.

W. S. Wood
1917

With love to you and yours,

I am,

Your affectionate friend,

(Duplicate to follow)

I am sorry that I am not able to see you personally at the meeting of the Board of Governors. I am sure that you will be very helpful in the discussion of the various matters which will be brought before the Board. I have not had time to write you a longer letter than this, but I hope to see you soon. I am sure that you will be very helpful in the discussion of the various matters which will be brought before the Board. I have not had time to write you a longer letter than this, but I hope to see you soon.

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15, Devonshire Street,
E.C.2.

15th October, 1917.

Fred Rowntree,
11, Hammersmith Terrace,
W.8.

My dear Rowntree,

I have found out from Mr. Baylis, since receiving your card, that the Church Missionary Society has recently decided to use a legacy left to it by a man who was a missionary in China for the purpose of purchasing land in Chengtu, with a view to building their College there some day. In the meantime, they have no money for erecting the College, and it is only possible for them to take this first step: but this, of course, does commit them definitely to going forward. They have not taken any further action in regard to their relation to the Board of Governors, as far as I know.

I am,

Yours very sincerely,

16, Devonshire Street,
Bishopsgate,
London, E.C.2.
13th November, 1917.

Rev. J. Beech, D.D.,
West China Union University,
Chengtu, West China.

My dear Dr. Beech,

More than a month ago I received an excellent letter from you, written at the close of the sessions of the Board of Governors. I kept it over, partly because it was no use writing to you whilst you were on your journey, and partly because I wanted to receive the Minutes of the Board of Governors before I answered it. I have just had from Dr. Endicott some extracts from the Minutes, but have not yet received a full copy of them.

I am very much interested to hear from Dr. Endicott that he is now on his way to West China, and that he is likely to travel to Szechwan with you. I hope that this visit will be of value in the interests of the University.

I am particularly sorry that some further difficulties have arisen in regard to the building of the Middle School. Mr. Rowntree has received a letter from Mr. Dye which makes it extremely difficult for him to know how to act. He is asked to prepare fresh plans, and almost in the same breath is told that the Senate has not yet decided which of two sites is to be used for the School -- a decision on which, as the letter itself points out most clearly, very much depends in regard to the plan for the building. Many months elapsed between the time when the Senate received the plans and when they sent their comments on them, and, now that the comments have arrived, they are of such a character as to make it quite impossible for Mr. Rowntree to carry forward the work in the way suggested. Mr. Rowntree very much values the comments which you have made; but, of course, these come from you as an individual, and not from the Senate. I hope that, whilst you are in Chengtu, you will be able to look at the matter both from his point of view and from that of

Rev. J. Beech, D.D.

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the Senate, and thus help to a better understanding. I am asking him to send you a copy of the correspondence on the subject, so that you may know exactly how things stand. I think that you will see at once the impossible position in which he has been placed.

In regard to the Simkins, you will, before receiving this, have heard from Dr. Endicott in regard to my correspondence with him. No doubt you will also be able to talk things over with R.J. Davidson, who is fully informed of my views, and who will be glad, I have no doubt, to tell you in confidence what is happening. I have recently received from Mr. Wing of Philadelphia a letter informing me that he and others who are concerned with the support of R.L. Simkin and his wife do not see their way, at present, to move forward in the direction suggested by the latter.

I appreciate what you say about the contribution of Friends in America coming as an addition to the Quaker contribution to the University, and hope that this view may prevail if the matter is carried forward: but, of course, in the meantime, things are not likely to move until the Simkins are home on furlough.

You have my very best wishes for your period of work in West China. I am glad, from the point of view of the University, that you are now on your way back, and sincerely hope that you will be able, through your intimate knowledge of both sides, in many ways to further our co-operation in carrying forward the University work, which, from the nature of the case, must always present certain difficulties.

With kindest regards to you and Mrs. Beech from us both,

I am,

Your affectionate friend,

(Duplicate to follow)

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15, Devonshire Street,
Bishopsgate, E.C.2.
13th November, 1917.

Fred Rowntree,
11, Hammersmith Terrace,
W.6.

My dear Rowntree,

Many thanks for sending me a copy of your letter to Dye, with copies of other letters. I think that you have written very moderately and wisely.

Extracts from Minutes of the Board of Governors have just reached me. In regard to the question of your relation to the Board, the following Minute appears:-

"RESOLVED- That, in view of the termination of the five years for which the Architect was employed, the Board request the Architect, Mr. Rowntree, to continue the term tentatively for a period of six months, more or less, and that the matter of making arrangements with the Architect for the present buildings, or adjustments for work already done, be referred to the Executive Committee with power."

I do not quite understand its purport, and have nothing in regard to it in Dr. Endicott's covering letter, which was written very hurriedly, as he was just off to West China himself. I hardly think that it can indicate a refusal, on the part of the Board, to reconsider the question of your reappointment; but it seems to be drawn up in rather a guarded way. In any case, I cannot imagine that any decision altering your position would be made before the next meeting of the Board of Governors, or by the Executive on their behalf. I hope that, when Dr. Endicott is in China, he will be impressed by the buildings which have already been put up, and will come back as an enthusiastic supporter of your work.

Yours very sincerely,

P.T.O.

Jps

F. Rowntree.

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P.S. I enclose a copy of a letter which I have written to Dr. Beech, making a suggestion which I should be glad if you could act upon. You will see from this that Dr. Endicott is to be with him, and they will together look into various matters connected with the University. Although your letter to Dr. Endicott will, no doubt, come to the attention of the Executive Committee when it reaches America, I think that it might be well for you also to send a copy direct to him, c/o the Canadian Methodist Mission, Chengtu.

1917

My dear Sir,
 I have just received your letter of the 11th inst. and am glad to hear that you are well and hope that you will have a very successful and happy trip.

I have also enclosed a copy of your letter to Dr. Beech, and I think that you have written very ably and wisely.

Extracts from minutes of the Board of Governors have just been received. In regard to the question of your resignation to the Board, the following minute appears:-

"Resolved - That, in view of the resignation of the first year for which the architect was employed, the Board request the architect, Mr. Rowntree, to continue the term temporarily for a period of six months, more or less, and that the matter of making arrangements with the architect for the present and future, or arrangements for work already done, be referred to the Executive Committee with power."

I do not quite understand the report, and have nothing to say to it in Dr. Endicott's covering letter, which was written very tactfully, as he was just off to your camp himself. I hardly think that it can indicate a rebuff, on the part of the Board, to reconsider the question of your resignation; but it seems to be drawn up in rather a guarded way. In any case, I cannot imagine that any decision altering your position would be made before the next meeting of the Board of Governors, or by the Executive on their behalf. I hope that, when Dr. Endicott is in China, he will be impressed by the buildings which have already been put up, and will come back as an enthusiastic supporter of your work.

Yours very sincerely,

F. R. O.

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15, Devonshire Street,
Bishopsgate,
London, E.C.3.
21st December, 1917.

Mornay Williams, Esq.,
37, Cedar Street,
New York City,
U.S.A.

Dear Mr. Williams,

A few days ago I received a letter, of which I now enclose a copy, from Mr. Carscallen. In view of the fact that Dr. Endicott is now on his way to West China, I am sending a copy of this letter forward to you, in case, by any chance, the matter is not being dealt with in his office. I assume, however, that he has left arrangements in his office so that you, as Chairman of the Executive, would receive at once any correspondence that needed attention, such as this. My own view, as a member of the Executive, is that we should fall in with the proposal made by the Senate, which is, I think, a good workmanlike scheme, and, if the C.M.S. would agree to it, would bring them into relation with the work of the University in a helpful way at an earlier period than would otherwise be the case. I therefore hope that the Executive will agree to the proposal. Perhaps they could do it by correspondence, and cable their agreement to the field in time for it to be put before the C.M.S. at their Annual Meeting in January.

How much one wishes that peace might speedily come, and that our normal relations might be reestablished! Everything seems more difficult in these days. We are facing pretty considerable financial problems in our own work, and have been compelled to reduce our estimates from the field by 25%, which, of course, is a very serious thing. We are, however, not facing the future in a spirit of despondency, but believe that, even through these difficulties, we may learn some lessons which, perhaps, it would otherwise be hard for us to learn.

With kind regards,
I am,

Yours very sincerely,

(Duplicate to follow)

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15, Devonshire Street,
Bishopsgate,
London, E.C.2.
21st December, 1917.

Rev. C.R. Carscallen,
West China Union University,
Chengtu, West China.

Dear Mr. Carscallen,

I am very much obliged to you for your letter of October 2nd, addressed to Dr. Endicott and myself. I hope that the C.M.S. will accept the suggestion which you have made: it seems to me to be a wise and right one. I am very glad indeed that they are going forward in the matter. I saw Mr. Baylis the other day at the C.M.S. House, and had some conversation with him about it. He spoke very hopefully about the future relation of the C.M.S. with the West China Union University. No doubt, before this letter reaches you, you will be in touch with Dr. Endicott, and will be able on the spot to discuss the matter with him. I dare say that he has left matters in such a way in Toronto as to make it possible for your letter to be dealt with by the Executive; but, in the meantime, I am sending a line to Mr. Mornay Williams in regard to it, so that there may be no doubt about its being taken up in time for you to hear by cable in January.

I was glad to hear that you yourself were better, and able to take up work again.

I saw H.D. Robertson a day or two ago, and am hoping to have him out at our house on Sunday. It will be very good to have a talk with him.

I was much relieved to hear that the British Minister and British Consul agreed in advising Silcock to remain in the University, as his best piece of national service at the present time. I think that this shows a broadminded view of things on their part, and a recognition of the work of the University, which, quite apart from the decision in his case, is of very great value.

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Rev. C.R.Carscallen.

- 3 -

I wish that I could join with Dr. Endicott and yourselves in the conferences which will be taking place on the field this winter.

I have just replied to Mr. Taylor in regard to the Conference to be held in January, 1919. I wish that I could say positively that I should be there; but I am afraid that, under present circumstances, any decision in regard to a matter so far ahead is impossible. All one can do is to look forward hopefully. I find my Committee here not unwilling to think of my going forward in the matter.

With warm personal regards to Mrs. Carscallen and yourself and all good wishes for your work.

I am,

Yours very sincerely,

(Duplicate to follow)

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15, Devonshire Street,
Bishopsgate,
London, E.C.2.
31st December, 1917.

James Wood,
Braewald,
Mount Kisco P.O.,
NEW YORK.

Dear James Wood,

I am much obliged to you for your letter enclosing the Minutes of the Executive Committee and of the last meeting of the Board of Governors.

I was handicapped in regard to the matter by not having had the Minutes of the Senate until now. It was, therefore, difficult for me to write anything to you about the meeting of the Executive. Now I am afraid that it is extremely unlikely that any letter which I send to you will reach you in time to be of use for the meeting of the Executive Committee, which you tell me is called for the 14th January. I do not know that I really have much to say.

I am extremely glad to hear that George Vaux is proving such a useful Treasurer, and much appreciate the work which he has done in clearing up the accounts. I am sure that he must have had a difficult job.

No doubt Fred Rowntree will have written you already, but, in case not, I am sending him at once a copy of your letter and the Minutes.

I am afraid that it is true that you have not had as full instructions from the F.F.M.A. as might have been sent to you. At the same time, it has been very difficult to send such instructions, except in a few cases where the whole circumstances were known. I do not like to form an opinion on a matter which is going to be discussed at a Committee before hearing all that has to be said by other members, and before receiving all the material which may be brought in, and which bears on the

James Wood.

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discussion. In comparatively few cases, however, has it been possible for me in this way to have everything before me prior to meetings of the Board or of the Executive Committee.

I am glad to have the pamphlet issued on the West China Union University, and should be extremely pleased to have some further copies of it -- say twenty -- if you could send them to me, as they would be useful in this country.

I think that the action taken in regard to R.L. Simkin's letter is thoroughly satisfactory. [We have been placed in an extremely difficult position by the way in which the Senate has handled the question of the site of the Middle School. No doubt Mr. Rowntree's letter to Dr. Endicott will have been before the Executive, and you will realize the almost impossible position in which he has been placed. It is really hard lines on him to have blame thrown upon him again and again by the Senate for not working quickly on plans, when the delay has been in almost every case due to the Senate itself, and brought about by its failure to understand the needs of the Architect, and even to respond to his direct requests for information, etc.

Let me say again how much I appreciate the help which you are rendering on the Executive and on the Board of Governors. It is in part because we do so fully trust your judgment that we are able in large measure to leave things in your hands which, if someone else were acting for us, would have to be dealt with by specific instructions from time to time.

I am,

Your affectionate friend,

(Duplicate to follow)

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15, Devonshire Street,
Bishopsgate,
E.C.2.
31st December, 1917.

Fred Rowntree,
11, Hammersmith Terrace,
W.8.

My dear Rowntree,

I enclose a copy of a letter which I received from James Wood a day or two ago. I am also sending you the Minutes of the Board of Governors held on September 12th & 13th, and the Agenda for the meeting of the Executive Committee held on the 6th December, with notes upon the action taken.

I am,

Yours very sincerely,

Encl.

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